| Data Effective 4/1/2022 |  | Direct Report to Top Financial (CFO), Not Matched Elsewhere (FI2) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Finance |  |  |  |  |  |  |  |  |  |  |
|  |  | \# Firms | \# Employ | Base Salary | Actual Cash Incentive | Actual Total Cash Compensation | Target Incentive as Pct Salary | Target Incentive | Target Cash Compensation | LTI Value | Actual Total Direct Compensation | Target Total Direct Compensation |
| Corporate | All Firms | 95 | 208 | \$282,658 | \$149,025 | \$431,683 | 47.9\% | \$148,153 | \$412,890 | \$616,821 | \$725,552 | \$706,759 |
| Unit | All Firms | 19 | 69 | \$286,275 | \$165,662 | \$451,937 | 37.3\% | \$113,482 | \$399,757 | \$205,059 | \$607,126 | \$554,946 |
| Corporate and Unit | All Firms | 104 | 277 | \$283,559 | \$153,169 | \$436,728 | 45.0\% | \$138,622 | \$409,618 | \$473,119 | \$696,053 | \$668,943 |
| Organizational Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Corporate | Below \$100M | 16 | 21 | \$239,008 | \$81,573 | \$320,581 | 33.4\% | \$106,788 | \$320,370 | \$166,923 | \$415,966 | \$415,755 |
|  | \$100M to < \$300M | 16 | 17 | \$217,802 | \$64,064 | \$281,866 | 17.2\% | \$41,630 | \$242,289 | \$441,767 | \$334,921 | \$295,345 |
|  | \$300M to < \$1B | 12 | 17 | \$261,908 | \$63,079 | \$324,987 | 25.3\% | \$71,879 | \$312,646 | \$4,702,221 | \$2,542,029 | \$2,529,688 |
|  | \$1B to < \$3B | 14 | 35 | \$243,005 | \$22,760 | \$265,765 | 17.6\% | \$42,249 | \$277,893 | \$67,765 | \$281,507 | \$293,635 |
|  | \$3B to < \$10B | 21 | 44 | \$274,636 | \$241,236 | \$515,872 | 88.6\% | \$229,877 | \$491,664 | \$109,096 | \$551,615 | \$527,407 |
|  | \$10B to < \$20B | 7 | 18 | \$312,917 | \$211,973 | \$524,890 | 61.6\% | \$197,371 | \$510,287 | \$203,717 | \$680,593 | \$665,991 |
|  | \$20B to < \$30B | 4 | 16 |  |  |  |  |  |  |  |  |  |
|  | \$30B and Above | 5 | 40 | \$396,798 | \$243,580 | \$640,378 | 47.2\% | \$201,951 | \$598,749 | \$437,473 | \$976,903 | \$935,275 |
| Unit | Below \$100M | 1 | 1 |  |  |  |  |  |  |  |  |  |
|  | \$100M to < \$300M | 1 | 1 |  |  |  |  |  |  |  |  |  |
|  | \$300M to < \$1B | 4 | 9 |  |  |  |  |  |  |  |  |  |
|  | \$1B to < \$3B | 6 | 14 | \$244,797 | \$135,326 | \$380,124 | 33.5\% | \$82,966 | \$327,763 | \$62,616 | \$436,407 | \$384,047 |
|  | \$3B to < \$10B | 6 | 13 | \$256,925 | \$131,295 | \$388,220 | 37.8\% | \$102,016 | \$358,941 | \$29,962 | \$398,832 | \$369,553 |
|  | \$10B to < \$20B | 2 | 19 |  |  |  |  |  |  |  |  |  |
|  | \$20B to < \$30B | 2 | 9 |  |  |  |  |  |  |  |  |  |
|  | \$30B and Above | 2 | 3 |  |  |  |  |  |  |  |  |  |
| Corporate and Unit | Below \$100M | 17 | 22 | \$237,824 | \$81,253 | \$319,078 | 33.5\% | \$104,891 | \$318,876 | \$166,923 | \$410,127 | \$409,925 |
|  | \$100M to < \$300M | 17 | 18 | \$217,590 | \$61,250 | \$278,840 | 16.1\% | \$38,818 | \$241,312 | \$441,767 | \$328,948 | \$291,420 |
|  | \$300M to < \$1B | 16 | 26 | \$240,353 | \$136,348 | \$376,701 | 29.5\% | \$70,623 | \$297,395 | \$2,725,377 | \$1,846,979 | \$1,767,673 |
|  | \$1B to < \$3B | 19 | 49 | \$244,986 | \$56,462 | \$301,448 | 22.5\% | \$55,723 | \$293,886 | \$59,411 | \$326,910 | \$319,348 |
|  | \$3B to < \$10B | 25 | 57 | \$269,001 | \$211,523 | \$480,524 | 75.0\% | \$195,252 | \$456,157 | \$97,791 | \$509,955 | \$485,589 |
|  | \$10B to < \$20B | 9 | 37 | \$327,833 | \$188,392 | \$516,224 | 51.7\% | \$172,892 | \$500,725 | \$270,072 | \$750,173 | \$734,673 |
|  | \$20B to < \$30B | 6 | 25 | \$312,495 | \$189,367 | \$501,861 | 38.9\% | \$153,318 | \$465,812 | \$366,110 | \$788,055 | \$752,006 |
|  | \$30B and Above | 6 | 43 | \$395,356 | \$252,630 | \$647,985 | 48.5\% | \$205,017 | \$600,373 | \$402,316 | \$971,710 | \$924,098 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Corporate | CEO / Chairman | $0$ | $0$ |  |  |  |  |  |  |  |  |  |
|  | Direct Report to CEO | 4 | 4 |  |  |  |  |  |  |  |  |  |
|  | 2 Below CEO | 37 | 108 | \$284,694 | \$153,663 | \$438,357 | 36.7\% | \$125,164 | \$406,374 | \$297,559 | \$571,703 | \$539,720 |
|  | 3 Below CEO | 8 | 16 | \$270,436 | \$65,688 | \$336,124 | 26.9\% | \$81,388 | \$347,836 | \$100,192 | \$401,659 | \$413,371 |
|  | 4 Below CEO | 3 | 5 |  |  |  |  |  |  |  |  |  |
|  | 5 or More Below CEO | 0 | 0 |  |  |  |  |  |  |  |  |  |
| Unit | CEO / Chairman | 0 | 0 |  |  |  |  |  |  |  |  |  |
|  | Direct Report to CEO | 0 | 0 |  |  |  |  |  |  |  |  |  |
|  | 2 Below CEO | 8 | 18 | \$334,659 | \$172,759 | \$507,419 | 38.8\% | \$148,165 | \$482,825 | \$360,716 | \$695,962 | \$671,368 |
|  | 3 Below CEO | 7 | 23 | \$257,760 | \$145,033 | \$402,793 | 39.2\% | \$102,415 | \$360,174 | \$128,572 | \$520,592 | \$477,973 |
|  | 4 Below CEO | 3 | 4 |  |  |  |  |  |  |  |  |  |
|  | 5 or More Below CEO | 2 | 2 |  |  |  |  |  |  |  |  |  |
| Corporate and Unit | CEO / Chairman | 0 | 0 |  |  |  |  |  |  |  |  |  |
|  | Direct Report to CEO | 4 | 4 |  |  |  |  |  |  |  |  |  |
|  | 2 Below CEO | 41 | 126 | \$291,124 | \$155,441 | \$446,566 | 36.8\% | \$127,750 | \$415,805 | \$308,085 | \$586,628 | \$555,867 |
|  | 3 Below CEO | 12 | 39 | \$265,381 | \$111,203 | \$376,584 | 34.5\% | \$95,979 | \$358,899 | \$144,195 | \$487,762 | \$470,076 |
|  | 4 Below CEO | 6 | 9 | \$249,266 | \$97,102 | \$346,368 | 30.9\% | \$83,624 | \$332,890 | \$103,472 | \$436,704 | \$423,226 |
|  | 5 or More Below CEO | 2 | 2 |  |  |  |  |  |  |  |  |  |

